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The Director of Central Intelligence  
Washington, D.C. 20505

National Intelligence Council

5 March 1985

MEMORANDUM FOR: Chairman, National Intelligence Council

VIA: Vice Chairman, National Intelligence Council  
Administrative Office, National Intelligence Council  
National Intelligence Officer for General Purpose Forces

FROM:   
Assistant National Intelligence Officer for  
General Purpose Forces

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SUBJECT: Proposed Participation in Conference

As indicated in the attachment, I have been invited to participate in a conference, "The Maritime Strategy: Issues and Perspectives" hosted by the Center for Naval Warfare Studies, from 15-17 May 1984 at the Naval War College, Newport, Rhode Island. This conference is intended to produce contributions and recommendations for the future development of US maritime strategy. I believe my participation would be useful to the intent of this conference and request permission to attend. I will travel via government air and use government lodging as available to reduce costs. In any case, participation costs should be under \$400.00.

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Att

Dist:

Orig. & 1 - Addressee

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APPROVED:

Chairman, National Intelligence Council

11 MAR 1993

Date

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DISAPPROVED:

Chairman, National Intelligence Council

Date



DEPARTMENT OF THE NAVY  
NAVAL WAR COLLEGE  
NEWPORT, RHODE ISLAND 02841

25 February 1985

Dear

STAT

On 15-17 May of this year, the Center for Naval Warfare Studies of the Naval War College will host a professional conference on "The Maritime Strategy: Issues and Perspectives." We would very much like you to attend and to take part in the discussions.

The 1980s have seen the development of new American military strategies with profound implications for U.S. defense and foreign policies and for the relationships of the United States with its allies and with the Soviet Union. These strategies are centered upon the conventional forces of the U.S. and are expressed in such concepts as conventional deterrence and conventional retaliation. The "maritime strategy" of the U.S. Navy is one example of the resurgence in strategy thought and the "air-land battle doctrine" of the U.S. Army is another.

The May Conference will provide a unique opportunity for a thorough discussion of the maritime strategy in a professional forum which brings together career officials and professional analysts from the Defense Department, State Department, Central Intelligence Agency, Congressional staffs, research institutes, and graduate universities. Our conference in May is intended to provide this forum. We have carefully selected both those to be on the program and those invited to attend, in order to blend the ideas and perspectives of these various institutions. In this way, we hope to ensure that discussions are not only provocative but productive.

The conference will present both seminar sessions and plenary sessions. Seminar discussions will be organized around six topics:

- (1) maritime strategy and deterrence;
- (2) the impact of maritime strategy upon the Central Front (e.g., the relationship between maritime strategy and the air-land battle strategy);
- (3) maritime strategy and alliance policies (e.g., the implications of maritime strategy for NATO and Japan);
- (4) maritime strategy and war termination;
- (5) implementing the maritime strategy at the levels of naval operations and naval tactics;
- (6) the impact of emerging technologies upon maritime strategy.

The paper-givers will include Professor John Mearsheimer (University of Chicago), author of Conventional Deterrence (1984); Dr. Norman Friedman (Hudson Institute), a leading writer on naval strategy; COL Harry Summers (U.S. Army War College), author of On Strategy: The Vietnam War in Context; and Dr. Stanley Heginbotham (Chief of the Foreign Affairs and National Defense Division of the Congressional Research Service), a leading writer on the relationship between defense and alliance policies.

The plenary sessions will include an address by ADM Thomas Hayward (Ret.), who was the Chief of Naval Operations during the early development of the maritime strategy. We also expect current senior-level officials of the Navy to present their conceptions of that strategy. Another plenary session will review a series of crises and war games, which have been held at the Naval War College over the past several years and which have examined how the maritime strategy would actually operate in international crises and under realistic conditions.

Relatedly, as in the previous May conferences, one day of seminar discussions will take the form of a "seminar crisis and war game," a device useful for sharpening focus on issues and encouraging movement from description of problems to consideration of solutions. This portion of the conference will be conducted with our Department for War Gaming, the Navy's premier war gaming facility and organization.

We expect to make available transportation by government airplane and vehicle from Andrews Air Force Base near Washington to the Naval War College in Newport, if you should find this convenient. We can also provide lodging during the conference at the naval facility or in Newport. Alternatively, you may prefer to make your own transportation and lodging arrangements.

This conference holds considerable potential for producing contributions and recommendations for the future development of the U.S. maritime strategy, and it will benefit greatly from your participation. As details become firm, we will send you further information on the program and the arrangements. It would be helpful, however, to know early whether you will join us, and I would appreciate your R.S.V.P. on the enclosed card. Please try to come.

Sincerely,



ROBERT S. WOOD  
Dean  
Center for Naval Warfare Studies

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